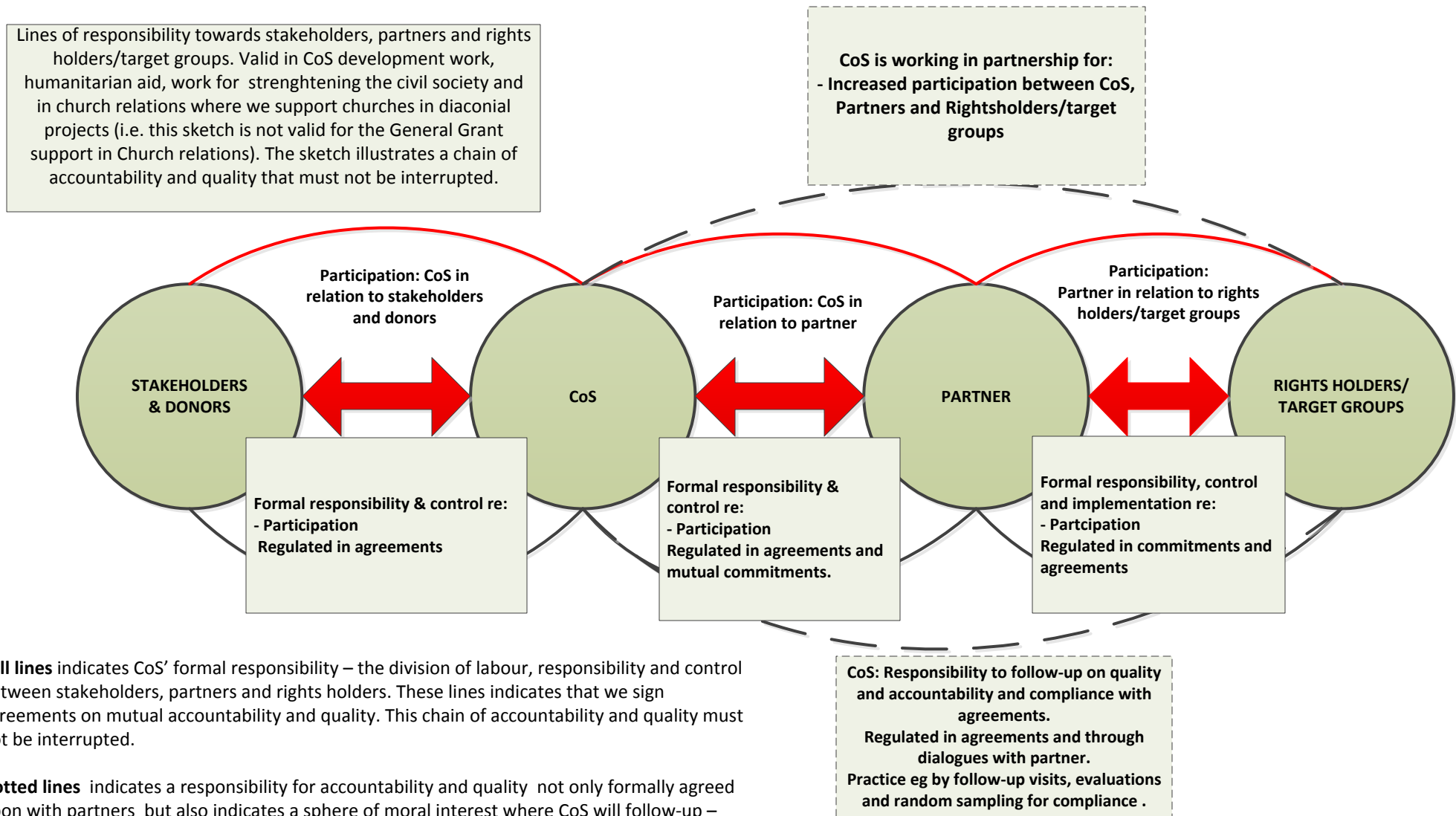


COs plan/strategy for participation – i.e implementation of Guidelines for Partnercollaboration



Full lines indicates CoS' formal responsibility – the division of labour, responsibility and control between stakeholders, partners and rights holders. These lines indicates that we sign agreements on mutual accountability and quality. This chain of accountability and quality must not be interrupted.

Dotted lines indicates a responsibility for accountability and quality not only formally agreed upon with partners but also indicates a sphere of moral interest where CoS will follow-up – without by-passing our partners! In relation to participation CoS want to increase partners participating in CoS' strategic planning. Furthermore we want to support partners and work in partnership for increased participation from rights holders/target groups. This is seen as the major practical challenge CoS and partners face in their partnership. In relation to monitoring, follow-up and evaluation the dotted lines indicate that CoS is not the formal programme/project manager, hence our responsibility is to follow-up on a different level, e.g; through visits and evaluations we meet rightsholders, through following up compliance with agreements we make sure CoS and Partners deliver as according to our agreements and mutual commitments.